

# *Changing Lives for a Healthier Wisconsin*



*Cover photo, left to right: Fr. David Preuss; Rev. Dr. John R. Walton, Jr.; Don Darius Butler; Pastor Mary Jiles; Pastor Martin Childs, Jr.; Pastor Michael Harden.*

With support from the Healthier Wisconsin Partnership Program, these community partners joined together to create "100 Healthy At-Risk Families," which provides health support and better coordinated chronic care for African American seniors at high risk for preventable hospitalization. The alliance was comprised of 10 Milwaukee church communities, seven nurses, and seven organizational partners, including the Medical College of Wisconsin's Center for Healthy Communities and Research in the Medical College of Wisconsin's Department of Family and Community Medicine, Columbia College of Nursing, St. Joseph Family Care Center, the Arthritis Foundation, the Alzheimer's Association, the Center for Urban Population Health, and Milwaukee Inner-City Congregations Allied for Hope (MICAH).

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## A LETTER FROM THE MCW CONSORTIUM

On behalf of the Medical College of Wisconsin (MCW) leaders and the MCW Consortium on Public and Community Health (Consortium), we are pleased to share with you the 2014-2015 Advancing a Healthier Wisconsin (AHW) Endowment Annual Report.

In January 2014, the MCW Consortium began implementation of the 2014-2018 AHW Endowment Five-Year Plan (Plan). The document reaffirmed AHW Endowment's commitment to health improvement and articulated a new approach to catalyzing positive change in the health of Wisconsin residents.

In our role as changemakers, the AHW Endowment has implemented new strategies and awarded more than \$16 million to 24 research, education, and community health initiatives.

The Plan consists of several funding strategies that target investments in the following areas:

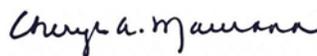
- Strategic initiatives that include large, long-term initiatives to improve health
- Responsive initiatives that invest in community-identified health improvement strategies and translational research collaborations
- Capacity building initiatives that strengthen communities and foster innovative leadership
- Cross-Cutting initiatives that bring together the strengths of community partnerships, research, and education to address Wisconsin's leading causes of death and disability.

The AHW Endowment Annual Report provides information about our first year in implementing our new strategic direction. The report also offers information about administration and investments of the AHW Endowment.

We recognize this is a long-term endeavor requiring commitment and participation from diverse stakeholders. The AHW Endowment strives to be dynamic and visionary, willing to continually embrace ways to evolve to best achieve our mission of serving as a catalyst for positive change in the health of Wisconsin communities.

The MCW Consortium is grateful for the input that has helped guide the development of the AHW Endowment Five-Year Plan. We welcome your thoughts and suggestions to inform our implementation process. Through the 2014-2018 AHW Endowment Five-Year Plan, the AHW Endowment is positioned to be truly transformative in advancing use of 100 percent of its funds for improved health. The stories featured in this report show that transformation and reflect just a sample of our accomplishments. They include 100 Healthy At-Risk Families, Fostering Futures, innovative pancreatic cancer research, and MCW's community medical education program, which features campuses in Central Wisconsin and Green Bay.

***Every day, in ways both big and small, here and around the state, the AHW Endowment is changing lives for the better.***



Cheryl A. Maurana, PhD  
Professor and Director of the Advancing a Healthier Wisconsin Endowment  
Vice President for Academic Outreach



Paula Lucey, RN, MSN  
Chair of the MCW Consortium on Public and Community Health

## EXECUTIVE SUMMARY

### Moving from Grantmaker to Changemaker: Year One

In January 2014, AHW launched its third Five-Year Plan (Plan), entitled Moving from Grantmaker to Changemaker. Over the past year, AHW has implemented several key components of its new strategic direction.

The 2014-18 Plan builds on the knowledge and experience gained over the past decade while embracing the challenge of making a greater impact in the future.

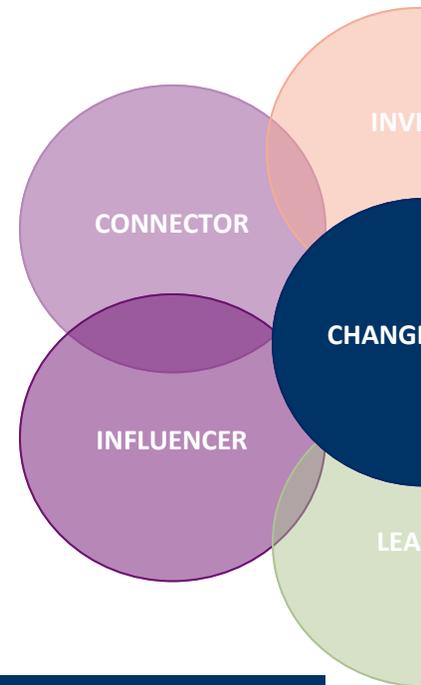
It consists of several strategies, including:

- Strategic initiatives that include large, long-term initiatives to improve health and advance innovation in education and research.
- Responsive initiatives that invest in grassroots policy, systems or environmental change to address community-identified health needs, as well as investments in research innovation to speed the translation of discovery to new therapies and treatments.
- Capacity-building initiatives that strengthen communities' and MCW's capacity to support health improvement.
- Cross-Cutting initiatives that unite the unique strengths of community health, research, and education to improve health.

**\$16.8 Million to 24 New Awards through Responsive, Strategic, and Capacity Building Components**

During this reporting period, AHW awarded more than \$16.8 million to 24 new initiatives aligned with our new changemaking approach. Highlights include:

- More than \$2.4 million invested in nine community health initiatives dedicated to sustainable health improvement through grassroots, systems and policy change through our Healthier Wisconsin Partnership Program (HWPP) Responsive awards.
- Invested more than \$200,000 to test new strategies to simplify IRB consent tools for communities engaged in research, especially non-English speaking communities who have historically been discouraged from participating in research. Funded through an HWPP Capacity Building award.
- Invested almost \$13 million in eight Research and Education Program (REP) awards, including development of a new School of Pharmacy, advances in HIV-prevention, and translational research for cardiovascular health through our REP Strategic awards.
- Invested \$1.2 million in six basic and clinical research collaborations dedicated to advancing discovery through innovative, multi-disciplinary research through our REP Responsive awards.
- Engaged more than 100 stakeholders from communities across Wisconsin in "conversations for change" to share knowledge regarding successes, learn from an expert about new approaches, and encourage multi-sector collaboration through our HWPP Capacity Building component.



### AHW Changemaker Roles

AHW has embraced a number of new roles as a changemaker for health improvement.

**As an investor,** we provide strategic financial support aligned with our mission and vision.

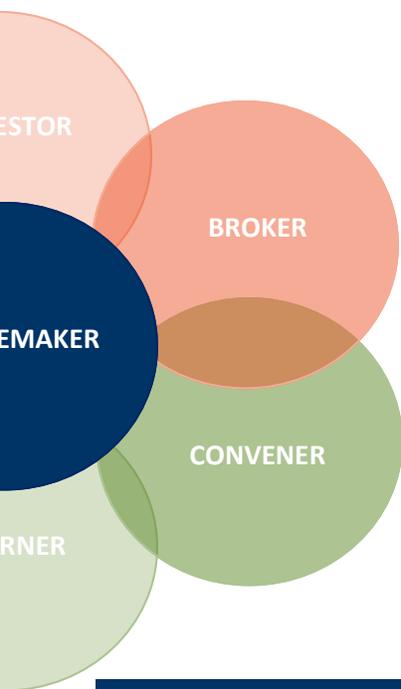
**As a broker,** we work to enhance the sustainability of our partners' efforts.

**As a connector and convener,** we link people with diverse skill sets and bring them together.

**As a learner,** we discover best practices along with our partners and support dissemination.

**As an influencer,** we apply what we learn and show the value of innovative approaches to health improvement.

As we continue to implement our third AHW Five-Year Plan, we will explore new strategies and opportunities that reflect our expansion of focus from funding and administering awards to being a catalyst for positive change.



## Honoring our Commitments and Celebrating Our Accomplishments

Since 2004, AHW has worked in partnership with MCW faculty, staff, students, and community partners to advance a healthier Wisconsin. Accomplishments from 2004-2015 include:

- Strengthened AHW's reputation as a leader in catalyzing health improvement through more than 1,000 MCW and community partnerships
- Expanded visibility and reach through investments in culturally and geographically diverse communities across Wisconsin
- Increased national recognition through several publications and presentations, as well as a new video on how AHW is changing lives for the better
- Invested more than \$186 million in 339 initiatives from its first funding cycle in 2004 through June 2015

*In addition to advancing its new strategic vision, AHW worked in partnership with MCW faculty, staff, students, and community partners to build on the accomplishments of our previous five-year plans. In 2014-2015, AHW was proud to improve health and advance innovations through HWPP and REP investments.*

### Improved Health through HWPP Investments

Engaged 63 at-risk seniors to complete a program aimed to support health safety and risk prevention strategies. This resulted in a commitment to continue working on the "Safe Homes" initiative to help seniors remain living and well in their homes longer.

Improved health and safety among Wisconsin rural women by building a social network of survivors of intimate partner violence (IPV). Also, shared IPV-related messages and resources with 1,200 people through the Wisconsin Rural Women's Initiative.

Created healthier options for the Salvation Army meal program and provided nutrition education to more than 2,600 clients at Waukesha County Food Pantry.

Developed a plan to translate scientific evidence about adverse childhood experiences, trauma-informed care, and resiliency into practice within Wisconsin child welfare services.

Established a system of care to refer at-risk pregnant African American and Hispanic women to oral health services.

Increased access to substance abuse and prevention services through several local agencies to all 1,200 Rusk County middle school and high school youth.

Engaged over 50 obese African American females in Motivational Interviewing and Healthy Learning Circles promoting healthy lifestyles, which continues to be sustained through the Bread of Healing Clinic.

Reached more than 200 women and brought in more than 75 new participants to a drop-in prostitution diversion program. Seventy percent of participants stayed in the program beyond six months and 21 percent self-reported exiting prostitution for at least one month. Due to the success of the initiative, the Milwaukee Police Department (MPD) agreed to maintain the Sisters Diversion Project and is expanding the effort to other MPD districts.

### Health Innovations through REP Investments

Created new strategies for defining the nature and extent of nervous system trauma and its modification.

Improved clinical imaging diagnostics through use of cutting-edge MRI technology.

Performed a systematic analysis of molecular pathways implicated in amyotrophic lateral sclerosis.

Created ensemble prediction models for personalized therapy and survival analysis using large databases.

Designed and developed a new pharmacy school, and developed an anesthesiologist assistant master's program at MCW.

Performed genetic mapping and gene identification in acute kidney injury using outbred rats.

Developed a novel target for the treatment of type 2 diabetes.

Created a structure-based drug discovery resource for clinical and basic scientists.

## 100 Healthy Families, A Stronger Community

*How a community joined together to help at-risk families stay healthy*

Those with chronic diseases and a history of hospitalization or emergency room use are at a high risk for return hospitalization. For Wisconsin seniors, these repeat visits are often the tipping point for declining health. African American seniors are especially at risk, because their rates of hospitalization are higher than other groups.

With support from the Healthier Wisconsin Partnership Program, community partners joined together to create “100 Healthy At-Risk Families,” which provides health support and better coordinated chronic care for African American seniors at high risk for preventable hospitalization. The alliance was comprised of 10 Milwaukee church communities, seven nurses, and seven organizational partners, including the Center for Healthy Communities and Research in the Medical College of Wisconsin’s Department of Family and Community Medicine, Columbia College of Nursing, St. Joseph Family Care Center, the Arthritis Foundation, the Alzheimer’s Association, the Center for Urban Population Health, and Milwaukee Inner-City Congregations Allied for Hope (MICAH).

During the two-year funding period, the partners provided nurse-led education and support sessions at 10 churches with congregations of 100 or more members. Topics included “How to Talk with Your Doctor,” “Preventing Falls,” and “Transition Care.” Partners also created and distributed project newsletters and conducted a 100 Healthy Families Summit on Senior Health and Safe Homes with more than 50 attendees.

Building from this initiative, 10 pastors of leading African American churches created the Safe Homes initiative,



*Left to right: Fr. David Preuss; Rev. Dr. John R. Walton, Jr.; Don Darius Butler; Pastor Mary Jiles; Pastor Martin Childs, Jr.; Pastor Michael Harden.*

which aims to provide minor home improvements to allow seniors to remain healthy and living in their homes longer, avoiding nursing homes and other long-term care. Safe Homes was launched as an independent, church-based initiative with more than 20 new and continuing partners having committed active support.

### The Impact of 100 Healthy At-Risk Families

- **Developed the Spiritual Foundations of Health publication, a brochure and booklet compiling brief summaries by each of the 10 project pastors tying a scripture passage to health**
- **Developed project newsletters and disseminated to project partners and churches**
- **Senior health support contributed to a decrease in the risk of hospitalization**

### Project Partners

- Alzheimer’s Association
- Arthritis Foundation
- Center for Urban Population Health
- Columbia College of Nursing
- MCW Center for Healthy Communities & Research in the MCW Department of Family and Community Medicine
- Milwaukee Inner-City Congregations Allied for Hope (MICAH)
- St. Joseph Family Care Center

## Fostering Futures, Fostering Hope

*Transforming child welfare policies and practices through trauma-informed principles*

Approximately 69,000 children and their family members are touched by Wisconsin's child welfare system each year. Many, if not all, of these children have suffered adverse childhood experiences (ACEs), which may include abuse, neglect, loss of a parent, or living in an unstable environment, such as a home with domestic violence, substance abuse or criminal activity.

ACEs and chronic toxic stress in childhood can lead to short- and long-term negative health consequences. ACEs have been correlated to alcoholism, drug abuse, depression, suicide attempts, smoking, sexual risk behaviors, cardiovascular disease, obesity, chronic diseases, and overall poor health.

Reducing toxic stress and promoting resiliency has long-term implications on the health of Wisconsin residents. The Wisconsin ACE data representing a random sample of 4,000 adults mirror the national study results, showing 56% of those surveyed having experienced at least one ACE, and of those, 39% reported having three or more ACEs.

Families touched by the child welfare system are at high risk of experiencing toxic stress, which is why Fostering Futures focuses on promoting trauma-informed policy and practice within that system. The Fostering Futures team includes Lynn K. Sheets, MD, FAAP, principal investigator and primary MCW partner; Kelly Hodges, MD, FAAP, MCW partner; and SET Ministry, Inc., as the primary community partner.

With Wisconsin's First Lady Tonette Walker as a founding member, the



Fostering Futures team is helping to improve child and family well-being by integrating trauma-informed care (TIC) policies and practices at the child, family, community, and systems levels to address the epidemic of toxic childhood stress. Other partners include the Wisconsin Department of Children and Families, the MCW's Department of Pediatrics, Children's Hospital of Wisconsin, Casey Family Programs, Fostering Hope Foundation and Wisconsin's Office of Children's Mental Health, with contracted support from Prowess Public Relations, Wilder Research and the National Council for Behavioral Health.

### Fostering Futures' First Phase

Fostering Futures first partnered with Advancing a Healthier Wisconsin in 2013 to conduct a two-year pilot project designed to translate scientific evidence about ACEs, TIC, and resiliency into communities with a focus on systems of care that impact Wisconsin children and families. The project focused on developing non-clinical strategies for effective implementation of TIC practices, identifying and eradicating barriers to implementation, and stimulating the creation of policies that advance TIC and subsequently improve the health and well-being of Wisconsin children and families.

At the center of Fostering Futures' first phase were three pilot communities

across Wisconsin, tasked with developing and implementing a strategy to promote TIC tailored to their community. In addition, a Policy Advisory Council comprised of legislators, judicial officials, department leaders and others was formed to leverage their influence for the promotion of TIC at the policy level and to provide support to Core Teams. A Steering Committee provided oversight and guidance to the Collaborative. Four peer-to-peer learning sessions were conducted to promote bi-directional learning among the three pilot community core teams, members of a Policy Advisory Council and members of the Steering Committee.

A third-party evaluator evaluated each session. Findings indicated that:

- Knowledge of TIC improved significantly
- 96% of participants indicated that they are likely or very likely to continue involvement with TIC-related work
- Implementation of TIC principles into participants' daily interactions improved significantly

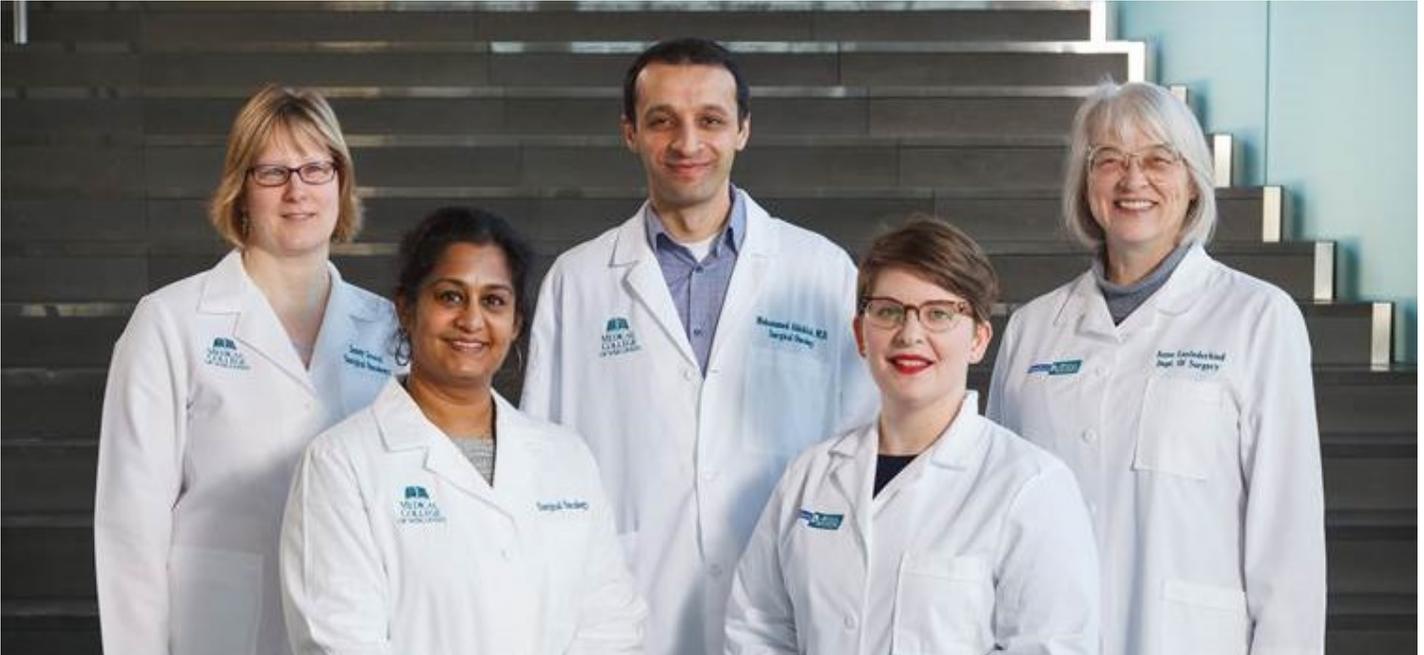
Today, Fostering Futures continues to impact positive change by integrating TIC into Wisconsin's child welfare systems. By improving practices within the systems that serve children and families, Fostering Futures is creating lasting, positive change for Wisconsin families.



MCW partners Lynn K. Sheets, MD, FAAP (left) and Kelly Hodges, MD, FAAP (right).

# Personalizing Pancreatic Cancer Treatment

*Trial uses genetic testing of tumors to tailor treatment*



**Left to right: Jenny Grewal, B.S., Karthika Divakaran, Ph.D., Mohammed Aldakkak, M.D., Leah Durbak, M.P.H., Anne Laulederkind, R.N. Not pictured: Susan Tsai, M.D., M.H.S.**

In Wisconsin, pancreatic cancer is among the deadliest cancers for adults, according to the American Cancer Society and Wisconsin Cancer Reporting System. Its incidence is rising, and the disease is projected to become the second leading cause of cancer deaths by 2020. Therapies have had minimal impact, and no clinically significant improvements have been observed in the last 30 years. But personalizing cancer treatment may change that.

Using the latest breakthroughs in personalized medicine, an MCW research team is testing a new approach with the potential to better treat this complex cancer.

In 2009, the Advancing a Healthier Wisconsin Endowment awarded funds through its Research and Education Program to create a Pancreatic Cancer Research Program at MCW. The program, led by Douglas Evans, MD, the Donald

C. Ausman Family Foundation Professor and Chair of Surgery, focused on creating a cutting-edge clinical trial for early-stage pancreatic cancer, and also on enhancing the collection and storage of tumor tissue specimens available for researchers to study.

Before the trial could be designed, the investigators had to clear a major scientific hurdle. No technique existed to obtain the amount of tissue from a living patient needed to analyze the genes in a pancreatic cancer tumor. A team of specialists developed a new, minimally invasive procedure, which uses endoscopic ultrasound to guide a needle into the tumor. Using this tissue, the research team created genetic profiles of each patient's tumor to determine the type of chemotherapy most likely to be effective.

The project collaborators developed the Pancreatic Cancer Biorepository under the direction of Susan Tsai, MD, MHS, Assistant Professor of Surgery at MCW. The repository includes a tissue bank with blood and tissue gathered at multiple stages of pancreatic cancer treatment. MCW is one of only a few institutions with this sampling procedure that gives scientists the ability to assess the disease over time. Altogether, the biorepository has collected more than 450 specimens to better understand pancreatic cancer.

The clinical trial at the center of this project has enrolled more than 80 patients. The trial is currently open and results are preliminary, as the researchers gather data. Through this innovative clinical trial and biorepository, the program continues to advance the study of pancreatic cancer to improve its treatment and bring hope to patients for years to come.

# MCW's Community Medical Education Program

*Bringing innovation, medicine, and care to more areas of Wisconsin*



*MCW-Green Bay's inaugural class is pictured with Matthew Hunsaker, MD, Campus Dean (left).*

Reports from the Wisconsin Hospital Association, the Association of American Medical Colleges, and the Wisconsin Office of Rural Health have projected significant shortages of physicians in the coming decades, particularly in the primary care fields and in smaller communities.

MCW, with its established commitment to education and care, has been addressing this shortage by developing an innovative regional medical education program. This program, spearheaded by John R. Raymond, Sr., MD, President and CEO of the Medical College of Wisconsin, and Joseph E. Kerschner, MD, Dean of the MCW School of Medicine and Executive Vice President, employs an innovative teaching model to prepare medical students to face the challenges of our rapidly evolving 21st century healthcare environment.

"We evaluated our capacity to contribute and looked at what differentiators we could bring," said Dr. Kerschner. "We then developed an innovative, immersive teaching model centered on prevention, wellness, interprofessional team-based learning and early clinical experiences for students."

Another innovative component of the program is the opportunity for collaboration with existing health professional programs and for interprofessional training with students in affiliated programs, such as nursing, pharmacy, dentistry, physician's assistant, and social work.

In this way, the community medical education program not only expands MCW's ability to help address the statewide physician shortage, but also

provides an opportunity for students to immerse themselves in the communities where they are likely to practice upon completion of the medical training.

"We've been extremely fortunate that the response from the regional campus communities with whom we are working has been so positive and supportive," noted Dr. Kerschner.

The regional medical school campus program reached a milestone with the opening of MCW-Green Bay, with the matriculation of the first class of 26 students in July 2015. Each student brings the qualifications, career interests, and regional identification that make them a great fit for the regional rural campus. MCW-Central Wisconsin will welcome its first class of medical students in July 2016.

## HEALTHIER WISCONSIN PARTNERSHIP PROGRAM

Through the Healthier Wisconsin Partnership Program (HWPP), the AHW Endowment invests in community-MCW academic partnerships to improve health. HWPP awards provide a competitive, unique and transformative opportunity for community organizations and MCW academicians to work in partnership to share expertise and address Wisconsin's greatest health needs.

Between 2004 and June 2015, HWPP has awarded more than \$48.7 million to more than 160 community-MCW academic partnerships.

During this reporting period, HWPP awarded \$2.7 million to 10 awards through its Responsive and Capacity Building components.

### Review Process



The review process for HWPP funding is a highly competitive process that includes a detailed, multi-level, qualitative and quantitative assessment. Funded projects rank high in both qualitative and quantitative measures and reflect the AHW Endowment's Principles of Collaboration, Transformation and Stewardship.

Eligible submissions are reviewed by the MCW Consortium and staff to assess alignment of proposals with the AHW Five-Year Plan and criteria outlined in each specific funding opportunity. All funded projects are also reviewed to ensure compliance with AHW's non-supplanting policy.

## PROJECTS FUNDED July 2014- June 2015

### Creating a Healthier Rusk County Through Policy Change, Mobilizing Youth, and Resource Development

\$250,000 ◊ 1/1/2015 –12/31/2016

Addresses youth alcohol and other drug abuse (AODA)/behavioral health issues with the aim to effect social, environmental and policy change through institutionalizing referral, intervention, and teen leadership programs that lead to earlier intervention and a community that values youth.

- Gundersen Boscobel Area Health Care
- Indianhead Community Action Agency
- Rusk County Health & Human Services
- Rusk County Youth Council
- Rusk Restorative Youth Programs
- Wisconsin Fresh Start
- MCW Department of Pediatrics

### Increasing Cardiac Arrest Survival in Milwaukee County Through Dispatcher-Assisted Bystander CPR

\$229,299 ◊ 1/1/2015 –12/31/2016

Proposes a system change that will improve cardiac arrest survival rates in Milwaukee County by making dispatcher-assisted CPR pre-arrival instructions available to all 911 callers in the county.

- Milwaukee area 911 call centers
- American Heart Association
- EMS Council
- Fire Chiefs' Association
- Milwaukee County EMS
- MCW Department of Emergency Medicine

### Municipal Diversion Policy to Reduce Violence Experienced by Women in Street Prostitution

\$250,000 ◊ 1/1/2015 –12/31/2016

Addresses the serious health and safety risks women incur in street prostitution by implementing a public health centered harm-reduction policy to decrease violence, addiction, disease and recidivism among the women in the long term.

- Benedict Center
- Milwaukee District Attorney's Office
- Milwaukee Police Department
- MCW Department of Family and Community Medicine

## SPECIAL INITIATIVE: VIOLENCE PREVENTION INITIATIVE

The Violence Prevention Initiative (VPI) was a special funding initiative of HWPP. When the VPI funding period closed at its scheduled end date, the Consortium enlisted an external evaluator, ORS Impact, to assess the activities that had occurred during the funding period and provide structure for moving forward.

The VPI supported four community teams, comprised of 29 diverse community-based organizations, which partnered with members of MCW's faculty and staff to implement violence prevention programs throughout Milwaukee.

### Advocating for Model Policies that Support Teen Pregnancy/STI Prevention Activities in Milwaukee

\$220,575 ◊ 7/1/2015 –6/30/2017

Reduces teen pregnancy and STIs in Milwaukee by creating and advocating for the adoption of model policies within schools and youth serving agencies that support the distribution of condoms by youth health workers to youth.

- City of Milwaukee Health Department
- Diverse & Resilient, Inc.
- Planned Parenthood
- Teen Pregnancy Prevention Collaborative
- United Way
- Wisconsin Department of Public Instruction
- 414ALL partners
  - COA Youth and Family Centers
  - Pathfinders
  - PEARLS for Teen Girls
  - Running Rebels
  - Sixteenth Street Community Health Center
  - YMCA
  - YWCA
- MCW Department of Psychiatry and Behavioral Medicine

### Beyond the Bell Milwaukee

\$296,893 ◊ 7/1/2015 –6/30/2017

Builds a system of enhanced program quality and staff training by expanding 10-14 youth-serving agencies' use of the YPQI—a research validated continuous improvement process—to support capacity to achieve healthy development outcomes for teens.

In preliminary evaluation, these programs for youth (ages 12-24) parents and families were associated with positive trends in decreasing risk and promoting protective factors. These positive changes included improvements in social self-confidence, conflict resolution and problem-solving.

Participants also reported an increased intention to avoid violence, and observers noted a reduction in aggressive behaviors. Parents have expressed the positive impact that these programs have had on their families and communities.

Read the full ORS Impact evaluation online at [www.mcw.edu/ahw](http://www.mcw.edu/ahw).

- Center for Youth Engagement
- Beyond the Bell Quality Work Group Partners:
  - ArtWorks for Milwaukee
  - Bader Philanthropies
  - Boys & Girls Clubs of Greater Milwaukee
  - Burke Foundation
  - City on a Hill
  - COA Youth and Family Center
  - Hope House
  - Milwaukee Christian Center
  - Milwaukee Public Schools
  - Milwaukee Youth Symphony Orchestra
  - Neighborhood House
  - Neu-Life Community Development
  - PEARLS for Teen Girls
  - Running Rebels
  - TRUE Skool
  - United Way of Greater Milwaukee and Waukesha County
  - Unity in Motion
  - University of Wisconsin-Milwaukee Center for Urban Initiatives Research
  - University of Wisconsin-Milwaukee Youth Work Learning Center
  - We Grow Greens
- MCW Department of Pediatrics

### Creating a Jackson County that Supports Mental Health

\$374,504 ◊ 7/1/2015 – 6/30/2018

Advances systems change by aligning schools, government, and community agencies in the primary prevention of suicide among youth in Jackson County. Aligning systems will increase community capacity for long-term mental health resiliency among a primarily rural population.

- Black River Falls School District
- Black River Memorial Hospital
- Ho-Chunk Nation
- Jackson County Health Department
- Jackson County UW-Extension Office
- Lincoln School District
- Together for Jackson County Kids
- MCW Department of Emergency Medicine

### Creating a Safe Surrender Policy to Reduce the Number of Fugitives in Milwaukee

\$395,749 ◊ 7/1/2015 – 6/30/2017

Supports collaborative policy development between faith, criminal justice and social sectors so that residents with outstanding arrest warrants can have legal issues resolved. Reduced stress and increased community engagement is expected.

- Milwaukee Inner-city Congregations Allied for Hope (MICAH)
- WISDOM, Inc.
- 53206 Task Force - MICAH
- Milwaukee Police Department
- Milwaukee County Circuit Court Office of the Chief Judge
- Milwaukee County District Attorney Office
- U.S. Marshals Service, Eastern District
- American Civil Liberties Union (ACLU)
- Dominican Center for Women
- Justice Point
- Project Return
- Voces de la Frontera
- Wisconsin Jobs Now
- Wisconsin Voices
- 9 to 5
- MCW Department of Pediatrics

### Increasing Low-SES Consumers Access and Use of Milwaukee Farmers Markets to Improve Produce Intake

\$183,073 ◊ 7/1/2015 – 6/30/2017

Aims to transform Milwaukee area farmers markets through the implementation of coordinated policies and procedures to increase access to and utilization of farmers markets by building capacity to serve low income consumers and attracting diverse clientele with the long term impact of increasing produce intake within Milwaukee communities.

- City of Milwaukee Health Department WIC Program
- Fondy Food Center
- Gorman & Co.
- Milwaukee County Winter Farmers Market
- Riverwest Winter Market
- UW Extension
- Walker Square Farmers Market
- Wisconsin Department of Health Services
- MCW Department of Family and Community Medicine

### Transforming Eau Claire: Designing a Healthy Community

\$250,000 ◊ 7/1/2015 – 6/30/2017

Creates community policy/practice change to incorporate health impact

and health outcomes as part of community planning for the built environment in Eau Claire.

- City of Eau Claire City Engineers and Public Works
- City of Eau Claire Managers Office
- City of Eau Claire Parks and Recreation Department
- City of Eau Claire Planning Department
- Eau Claire Area Hmong Mutual Assistance Association
- Eau Claire City Council
- Eau Claire City-County Health Department
- Eau Claire Healthy Communities
- Eau Claire Planning Commission
- Eau Claire Redevelopment Authority RDA
- Joining Our Neighbors Advancing Hope (JONAH)
- Mayo Clinic Health System
- MCW Institute for Health and Society
- MCW Department of Family and Community Medicine

### Human Subjects Protection Training and Language Barriers Should not Burden Healthier Wisconsin Projects

\$254,692 ◊ 7/1/2015 – 6/30/2017

The goal of this award is to develop a customizable curriculum on the protection of human subjects involved in community-engaged research, including course outline and development manual.

- United Community Center
- MCW Institute for Health and Society
- MCW Human Research Protection Program

### COMPLETED PROJECTS

The HWPP projects that concluded during the reporting period of July 2014 through June 2015 are listed below:

#### DEVELOPMENT AWARDS (8)

- 100 Healthy At-Risk Families
- A Social Network Approach for Health and Safety among Rural Intimate Partner Violence Survivors
- Diabetes: Working Wellness in Waukesha - Together
- Fostering Futures
- Impacting Positive Youth Development in Rusk County Through Prevention and Intervention
- Improving Access to Prenatal Oral Healthcare: Strategies and Sustainability
- Promoting Healthy Body Weight among African American Women through a Community Participatory Model
- The Sisters Project: Helping Women Exit the Violence of Prostitution

For more information on completed awards, visit [www.mcw.edu/ahw](http://www.mcw.edu/ahw).

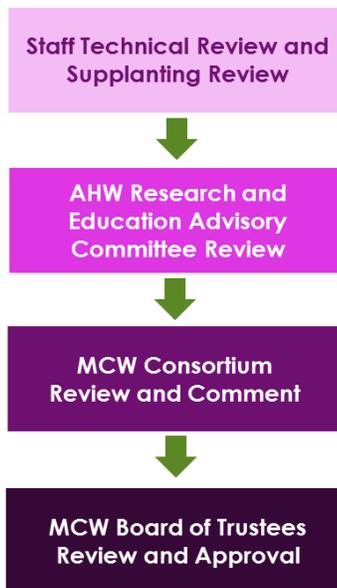
## RESEARCH AND EDUCATION PROGRAM

Through the Research and Education Program (REP), the AHW Endowment invests in new scientific discovery and innovative education programs.

Since 2004, the AHW Endowment has awarded more than \$137 million to more than 175 research and education initiatives addressing leading causes of death and disability in Wisconsin.

During this reporting period, REP awarded \$14.1 million to 14 awards through its Responsive and Strategic components.

### Review Process



The REP uses a multi-stage application process including submissions of a letter of intent and full proposal.

With the Strategic proposals, the review process begins with the Research and Education Advisory Committee's (REAC) review of letter of intent applications for merit and alignment with the AHW Five-Year Plan.

Successful letters of intent are invited to the second stage that includes submission of a full proposal to the REP Office with a detailed project narrative, budget, budget narrative and implementation plan. These proposals are screened by staff to determine that all eligibility, content and submission requirements are fulfilled.

With the Responsive proposals, a merit review panel evaluates the letters of intent and full proposals for scientific merit. Top ranked proposals are advanced to the REAC for review. All full proposals are reviewed for supplanting through the MCW Controller's Office.

The REAC reviews and provides funding recommendations on all proposals before they advance to the MCW Consortium for review and comment. The MCW Board of Trustees makes the final funding determinations.

## NEW STRATEGIC INITIATIVES

### Community Engagement Core Planning Initiative

Develops a strategic plan for a community-engaged research service core to align and coordinate all community-engaged research activities at MCW.

**Syed Ahmed, MD, DrPH**, Senior Associate Dean for Community Engagement and Professor of Family and Community Medicine  
**Award:** \$121,000 over one year

### Developing an Anesthesiologist Assistant Program at MCW

Creates an innovative Anesthesiologist Assistant program at MCW to increase access to quality anesthesia care throughout Wisconsin.

**David Wartier, MD, PhD**, Chairman and Professor of Anesthesiology  
**Award:** \$969,426 over three years

### StEP-UP: Student Enrichment Programs for Underrepresented Professions in Medicine

Develops partnerships with educational institutions to encourage and support underrepresented students in the field of medicine.

**Jose Franco, MD**, Associate Dean for Educational Improvement, Star Center Director, Professor of Medicine  
**Award:** \$925,915 over five years

## High Impact Integrated Behavioral and Biomedical Interventions to Eradicate AIDS

This award will create new interventions to engage HIV-positive individuals in medical care and prevent the virus from spreading to others in the community.

**Jeffrey A. Kelly, PhD**, Professor of Psychiatry and Behavioral Medicine, and Director of the Center for AIDS Intervention Research  
**Award:** \$999,395 over three years

## An Innovative Model for Educating the Pharmacist of the Future: Pharmacy School Design and Development

Supports the design and development of a School of Pharmacy to address workforce needs in rural and urban under-served communities in Wisconsin.

**John R. Raymond, Sr., MD**, President and CEO of the Medical College of Wisconsin  
**Award:** \$3,024,132 over 20 months

## Improving Clinical Imaging Diagnostics Through Use of Cutting-Edge MRI Technology

Seeks to improve high-strength magnetic resonance imaging (MRI) technology and techniques to better assess cancer, inflammation, brain degeneration and brain injury.

**Kevin Koch, PhD**, Associate Professor of Biophysics and Radiology  
**Award:** \$500,000 over three years

## Defining the Nature and Extent of Nervous System Trauma

Seeks to improve the diagnosis and treatment of brain injuries and other forms of nervous system trauma.

**Dennis Maiman, MD, PhD**, Chairman and Sanford J. Larson Professor of Neurosurgery  
**Award:** \$1,053,108 over five years

## CTSI KL2 and PCCTR

Will support a mentored research training program and a pilot and collaborative grants program.

**Reza Shaker, MD**, Chief and Joseph E. Geenen Professor of Gastroenterology, Senior Associate Dean for Clinical and Translational Research, and Director of the Digestive Disease Center  
**Award:** \$5,327,956 over five years

## NEW RESPONSIVE PROJECTS

### Novel Target for the Treatment of Type 2 Diabetes

Aims to understand why obesity leads to type 2 diabetes in parts of the patient population, which will help develop new methods for preventing the disease.

**Nancy M. Dahms, PhD**, Professor of Biochemistry

**Award:** \$200,000 over two years

### Effects of Inflammation on Cognition, Behavior and Psychiatric Illness

Will study the effects of inflammatory diseases such as graft-versus-host-disease on the brain in rodents and in a clinical trial, which may lead to the development of new approaches for reducing anxiety and depression.

**William Drobyski, MD**, Professor of Medicine (Neoplastic Disease and Related Disorders)

**Award:** \$200,000 over two years

### Molecular Pathways Implicated in Amyotrophic Lateral Sclerosis

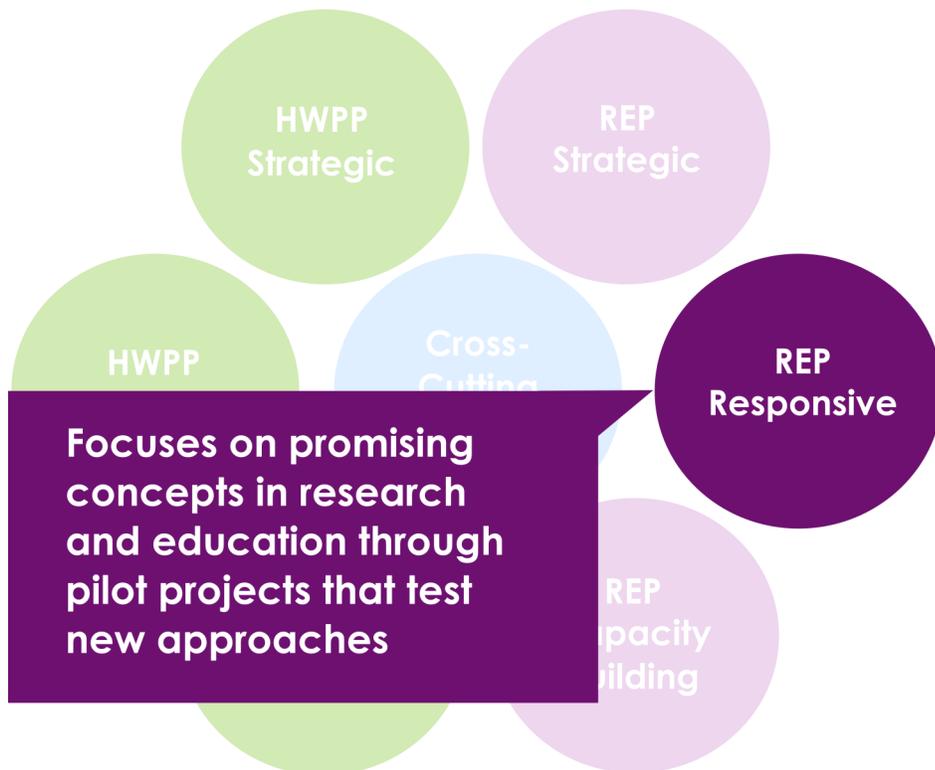
Will identify genes that play a major role in the development and progression of amyotrophic lateral sclerosis (ALS) to understand their contributions and develop potential treatments.

**Allison Ebert, PhD**, Assistant Professor of Cell Biology, Neurobiology and Anatomy

**Award:** \$200,000 over two years

### A Structure-Based Drug Discovery Resource for Clinical and Basic Scientists

Will build a resource to promote drug discovery research at the Medical College of Wisconsin in order to expedite translational research in the areas of infectious disease, inflammation,



cancer and nervous system decline in dementia and other diseases.

**Ronald Blake Hill, PhD**, Professor of Biochemistry

**Award:** \$200,000 over two years

### Ensemble Prediction Models for Personalized Therapy and Survival Analysis

Will develop statistical techniques for predicting the success of stem cell transplants used to treat many disorders of the blood.

**Brent R. Logan, MD**, Director and Professor, Institute for Health and Society (Biostatistics)

**Award:** \$200,000 over two years

### Genetic Mapping and Gene Identification in Acute Kidney Injury

Will uncover specific genes that increase the risk of acute kidney injury, a potentially deadly complication.

**Kevin R. Regner, MD, MS, FASN**, Chief and Associate Professor of Medicine (Nephrology)

**Award:** \$200,000 over two years

## COMPLETED PROJECTS

Nine REP awards concluded during the reporting period of July 2014 through June 2015 and are listed below.

### RESEARCH AWARDS (+)

- Development of a Voxel-Wise Database of Physical Parameters for Neuroimaging
- Early Detection Mild Cognitive Impairment
- FMRI in Peripheral Nerve Injury
- Funds to support 0.5 FTE Partnership Development and Community Engagement
- Molecular Carcinogenesis and Chemoprevention Program
- Pancreatic Cancer Research Program
- Thrombin Receptor Involvement in Diabetic Cardiomyopathy

### EDUCATION AWARDS (2)

- MPH Distance Learning Program
- Educating Students in Health Delivery and Health Systems
- 
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For more information on completed awards, visit [www.mcw.edu/ahw](http://www.mcw.edu/ahw).

## GOVERNANCE

### MCW CONSORTIUM ON PUBLIC AND COMMUNITY HEALTH

The MCW Consortium formed in 2002 as a non-stock, non-profit corporation whose purpose is to fulfill the obligations of the Public and Community Health Oversight and Advisory Committee as described in the March 2000 Insurance Commissioner's Order. The MCW Consortium meets on a regular basis and conducts itself in accordance with its bylaws and Wisconsin Open Meetings and Public Records Laws. The MCW Consortium provides oversight for the 35 percent of the funding dedicated for the Healthier Wisconsin Partnership Program and advises on the 65 percent of funding dedicated for Research and Education Program initiatives.



**PAULA A. LUCEY, RN,  
MSN (CHAIR)**  
*Clinical Instructor,  
College of Nursing at the  
University of Wisconsin-  
Milwaukee and  
Consultant, Lamplighter Consulting*

Ms. Lucey provides administrative leadership for the public mental health sector, including strategic planning, quality and fiscal accountability, and operations management.



**BEVAN K. BAKER, FACHE**  
*Commissioner of Health,  
City of Milwaukee Health  
Department*

Mr. Baker serves as the city's Chief Advisor on health, responsible for providing leadership and oversight of the agency's departments in their collective efforts to promote the health and well-being of the people of Milwaukee.



**GENYNE L. EDWARDS, JD**  
*Principal Consultant,  
P3 Development Group*

Ms. Edwards is recognized in the Milwaukee community through her work with Community Advocates, Inc., the City of Milwaukee Department of City Development, Cardinal Stritch University Leadership Center, Walnut Way Conservation Corp., and Marquette University. She is a partner at P3 Development Group, LLC, dedicated to providing training and advisory services to help organizations, governments, and communities become stronger and more sustainable.



**ELIZABETH 'LIESKE' GIESE,  
RN, MSPH**  
*Health Officer/Director,  
Eau Claire City/County  
Health Department*

For more than 20 years, Ms. Giese has worked to improve public health through education, training, research, assessment and service. She has worked on behalf of health with the private sector, local public health, education and state public health.



**JOSEPH E. KERSCHNER, MD**  
*Dean of the School of  
Medicine and Executive  
Vice President, MCW*

Dr. Kerschner is the Dean of the School of Medicine and Executive Vice President of the Medical College of Wisconsin. He is also Professor of Otolaryngology and Communication Sciences. Dr. Kerschner maintains an active clinical practice, is recognized as a national expert in pediatric otolaryngology, and has been named to the American's Best Doctors list since 2004. Dr. Kerschner serves as Chair-Elect of the Council of Deans of the Association of American Medical Colleges.



**CHERYL A. MAURANA, PHD**  
*Vice President for  
Academic Outreach and  
Professor and Director of  
the Advancing a Healthier  
Wisconsin Endowment, MCW*

Dr. Maurana is Vice President for Academic Outreach and Professor and Director of the Advancing a Healthier Wisconsin Endowment. Dr. Maurana has received national recognition for public health research and community-academic partnership development.



**JOHN R. RAYMOND, SR., MD**  
*President and Chief  
Executive Officer,  
MCW*

Dr. Raymond is President and Chief Executive Officer of the Medical College of Wisconsin, a position he has held since July 2010. A practicing nephrologist who plays active roles in clinical care, teaching, and faculty mentorship, Dr. Raymond is also a medical researcher studying the basic mechanisms of kidney cell function. He has published more than 140 full-length manuscripts and earned nearly \$40 million of grant funding over the course of his career.



**JOY R. TAPPER, MPA**  
*Executive Director,  
Milwaukee Health Care  
Partnership*

The Milwaukee Health Care Partnership is a public/private consortium dedicated to improving health care for underserved populations in Milwaukee County. Under Ms. Tapper, the Partnership has developed into an effective, respected, nationally recognized and sustainable organization that has mobilized member resources.



**DANIEL WICKEHAM, MS\***  
*Interim Chief Operating  
Officer, Vice President of  
Corporate Compliance  
and Risk Management,  
MCW*

Mr. Wickeham has more than 25 years of experience in healthcare management and administration in various settings including hospitals, private insurers, research organizations and academic medicine. He provides oversight to all aspects of Clinical Compliance, Research Compliance, Internal Audit and Risk Management at the Medical College of Wisconsin.

\*Daniel Wickeham, MS, joined the Consortium in September 2014. Mr. Wickeham served in an interim capacity due to the departure of G. Allen Bolton, Jr., MPH, MBA, from MCW.

## MCW RESEARCH AND EDUCATION ADVISORY COMMITTEE

The MCW Consortium provided input and supported the creation of the Research and Education Advisory Committee (REAC). The REAC serves as the oversight body for the AHW Research and Education Program. In that capacity, the REAC makes recommendations regarding the Research and Education Program's funding initiatives, application criteria, processes, and program administration policies. The REAC is led by the Dean of the School of Medicine and Executive Vice President of the Medical College of Wisconsin.



**JOSEPH E. KERSCHNER, MD  
(CHAIR)**

*Dean of the School of  
Medicine and Executive Vice  
President*

Dr. Kerschner is the Dean of the School of Medicine and Executive Vice President of the Medical College of Wisconsin. He is also Professor of Otolaryngology and Communication Sciences. Dr. Kerschner maintains an active clinical practice, is recognized as a national expert in pediatric otolaryngology, and has been named to the American's Best Doctors list since 2004. Dr. Kerschner serves as Chair-Elect of the Council of Deans of the Association of American Medical Colleges.



**CECILIA J. HILLARD, PHD\***

*Co-Interim Senior  
Associate Dean for  
Research and Professor of  
Pharmacology and  
Director, Neuroscience  
Research Center*

Dr. Hillard's extensive research in the role of endocannabinoid signaling in the regulation of stress is nationally recognized. In addition to her research, Dr. Hillard is committed to mentoring young scientists and introducing them early in their careers to laboratory experiences.



**WILLIAM J. HUESTON, MD\***

*Senior Associate Dean for  
Academic Affairs and  
Professor of Family and  
Community Medicine*

As Senior Associate Dean for Academic Affairs, Dr. Hueston provides leadership for the medical education mission of MCW. A former faculty leader at University of Wisconsin School of Medicine and Public Health, Dr. Hueston has remained a major advocate of community-based education throughout his career. Dr. Hueston has published over 100 original research articles and written numerous book chapters.



**DAVID L. MATTSO, PHD\***

*Co-Interim Senior Associate  
Dean for Research and  
Professor of Physiology*

Dr. Mattson was appointed Co-Interim Senior Associate Dean for Research in September 2014. His research focuses on renal and cardiovascular physiology. Dr. Mattson joined the REAC in February 2015.



**CHERYL A. MAURANA, PHD**

*Vice President for  
Academic Outreach and  
Professor and Director of  
the Advancing a Healthier  
Wisconsin Endowment*

Dr. Maurana is the Vice President for Academic Outreach and Professor and Director of the Advancing a Healthier Wisconsin Endowment. Dr. Maurana has received national recognition for her work in public health research and community-academic partnership development.



**ANN NATTINGER, MD, MPH\***

*Director, Center for Patient  
Care and Outcomes  
Research, Professor and  
Chief, General Internal  
Medicine*

As a cancer health services researcher, Dr. Nattinger studies the treatment of breast cancer patients, therapy treatment options, physician communication with patients, and the utilization of screening tests. She is experienced in studying disparities in care, geographic variations in treatment, quality of life issues, the effect of health policy at the legislative level on the treatment patients will seek, and research methodology.



**MARJORIE SPENCER, MBA**

*Chief Financial Officer*

Ms. Spencer has served as MCW's Chief Financial Officer since 2007. She leads the team that supports financial operations and planning for all of the missions of the Medical College of Wisconsin.



**PAULA TRAKTMAN, PHD**

*Senior Associate Dean for  
Research Development  
Professor and Chair of  
Microbiology and Molecular  
Genetics*

Dr. Traktman has received recognition for developing and leading interdisciplinary graduate programs, leadership in national scientific societies, participation in multiple Expert Panels and Advisory Editorial Boards, and a long track record of scientific excellence and extramural funding, with ongoing service as a Basic Science Chair.



**DANIEL WICKEHAM, MS\***

*Interim Chief Operating  
Officer, Vice President of  
Corporate Compliance  
and Risk Management*

Mr. Wickeham has more than 25 years of experience in healthcare management and administration in various settings including hospitals, private insurers, research organizations and academic medicine. He provides oversight to all aspects of Clinical Compliance, Research Compliance, Internal Audit and Risk Management at MCW.

\*William J. Hueston, MD, Ann Nattinger, MD, MPH, and Daniel Wickeham, MS, joined the REAC in September 2014 as G. Allen Bolton, Jr., MPH, MBA, and David D. Gutterman, MD, resigned from the committee. David Mattson, PhD, joined the REAC in February 2015 and Cecilia Hillard, PhD, joined the REAC in May 2015.

## **LEADERSHIP AND STAFF (2014-2015)**

### **AHW ENDOWMENT**

Cheryl Maurana, PhD	Vice President for Academic Outreach, Professor and Director of the Advancing a Healthier Wisconsin Endowment
Greg Calhoun	Communication Specialist
Jean Moreland	Director of Administration
Angie Nemanic	Program Associate
Alicia Witten	Program Director, Program Development and Dissemination

### **HEALTHIER WISCONSIN PARTNERSHIP PROGRAM**

Christina Ellis	Program Director
Shari Hagedorn	Program Coordinator
Tim Meister, MA	Program Officer, Strategic Component
Tracy Wilson, MPH	Program Officer, Capacity Building Component

### **RESEARCH AND EDUCATION PROGRAM**

Erin Fabian, JD	Program Director
Autum Kowalczyk, MBA	Program Officer, Strategic Component
Mark McNally, PhD	Faculty Advisor for the Research and Education Program and Associate Professor of Microbiology and Molecular Genetics
Joseph Schueller	Associate Program Officer, Responsive Component
Suzette Svoboda-Newman, MS	Senior Program Officer, Capacity Building Component

# FUND MANAGEMENT

## INVESTMENT SUMMARY

The Advancing a Healthier Wisconsin funds are invested with the Medical College of Wisconsin Endowment Funds using a diversified asset allocation strategy that includes money market funds held by external investment managers, marketable debt and equity securities, bond and equity mutual funds, commingled bond and equity funds, other equity securities, and accrued interest and dividends thereon and are reported at fair value. The investment goal for the Advancing a Healthier Wisconsin funds, as approved by the Medical College of Wisconsin Board of Trustees, is to preserve the purchasing power of its investment, while providing a level of investment return and liquidity that funds its purposes within a reasonable and prudent level of risk. The Medical College of Wisconsin has a long-term investment objective for the endowment assets to earn on average a real (inflation adjusted) annual rate of return and to provide a return for appropriation of

not less than the total annual appropriation rate under the endowment fund spending policy.

All Endowment Funds, including the Advancing a Healthier Wisconsin funds, are invested in a unitized pool. Pooling of funds allows an individual participating fund to benefit from diversification and economies of scale in the investment process. Income is also unitized and allocated based on relative value on the first of the month. Realized capital gains are reinvested in the pool. The separate identity of each fund participating in the Endowment Fund pool is fully preserved, and each fund's share in the income and gains and losses of the pool is assured.

The Advancing a Healthier Wisconsin funds are segregated within the Endowment Fund. With respect to the 35% allocation of the funds for the Healthier Wisconsin Partnership

Program and the 65% allocation of the funds for the Research and Education Program, separate accounts for the endowed funds and the spendable income funds available for current and future program distribution are maintained.

Distributions are based on the MCW Endowment Fund Spending Policy. Investment earnings that are not distributed are temporarily restricted under the terms of the Grant Agreement.

## FINANCIAL STATEMENTS

A financial audit of The Medical College of Wisconsin, Inc. Advancing a Healthier Wisconsin Program was conducted by an external audit firm for the fiscal years ending June 30, 2015 and 2014.

The following pages reflect the financial position for the fiscal years ended June 30, 2015 and 2014 and the activities and changes in net assets for the fiscal year ended June 30, 2015.

**Advancing a Healthier Wisconsin**  
**Statements of Financial Position**  
**As of June 30, 2015 and 2014**  
(in thousands)

<b>Assets:</b>	<u><b>2015</b></u>	<u><b>2014</b></u>
Investments, at fair value:		
Spendable income funds	\$ 60,016	\$ 61,413
Endowed funds	<u>375,559</u>	<u>378,882</u>
Total investments, at fair value	<u>435,575</u>	<u>440,295</u>
Total assets	<u>\$ 435,575</u>	<u>\$ 440,295</u>
<b>Liabilities and Net Assets:</b>		
Liabilities		
Due to The Medical College of Wisconsin, Inc.	<u>\$ 299</u>	<u>\$ 79</u>
Total liabilities	<u>299</u>	<u>79</u>
Net Assets		
Temporarily Restricted	\$ 146,578	\$ 151,527
Permanently Restricted	<u>288,689</u>	<u>288,689</u>
Total net assets	<u>435,276</u>	<u>440,216</u>
Total liabilities and net assets	<u>\$ 435,575</u>	<u>\$ 440,295</u>

**Advancing a Healthier Wisconsin**  
**Statements of Activities and Changes in Net Assets**  
**For the Fiscal Year Ended June 30, 2015**  
(in thousands)

	HWPP*	REP**	Total
Changes in unrestricted net assets:			
Expenditures			
Faculty salaries	\$ 437	\$ 3,940	\$ 4,377
Staff salaries	777	3,131	3,908
Fringe benefits	301	1,746	2,047
Services, supplies, and other	262	2,526	2,788
Payments to community partners	<u>3,395</u>	<u>-</u>	<u>3,395</u>
Total expenditures	5,172	11,343	16,515
Net assets released from restrictions	<u>(5,172)</u>	<u>(11,343)</u>	<u>(16,515)</u>
Change in unrestricted net assets	-	-	-
Unrestricted net assets, beginning of year	<u>\$ -</u>	<u>-</u>	<u>-</u>
Unrestricted net assets, end of year	<u><u>\$ -</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
Changes in temporarily restricted net assets:			
Investment income	\$ 1,764	\$ 3,354	\$ 5,118
Realized gains on investments	5,671	10,795	16,466
Unrealized losses on investments	(3,445)	(6,564)	( 10,009)
Net assets released from restrictions	<u>(5,172)</u>	<u>(11,343)</u>	<u>(16,515)</u>
Change in temporarily restricted net assets	(1,182)	(3,758)	(4,940)
Temporarily restricted net assets, beginning of year	<u>\$ 50,331</u>	<u>\$ 101,196</u>	<u>\$ 151,527</u>
Temporarily restricted net assets, end of year	<u><u>\$ 49,149</u></u>	<u><u>\$ 97,438</u></u>	<u><u>\$ 146,587</u></u>
Changes in permanently restricted net assets:			
Change in permanently restricted net assets	\$ -	\$ -	\$ -
Permanently restricted net assets, beginning of year	<u>\$ 101,001</u>	<u>\$ 187,688</u>	<u>\$ 288,689</u>
Permanently restricted net assets, end of year	<u><u>\$ 101,001</u></u>	<u><u>\$ 187,688</u></u>	<u><u>\$ 288,689</u></u>

\*Healthier Wisconsin Partnership Program

\*\*Research and Education Program

The MCW Consortium on Public and Community Health authorized the following changes in outstanding commitments for the Advancing a Healthier Wisconsin program (in thousands). These outstanding commitments will be funded on a reimbursement basis and recognized as expenditures after the amounts have been expended by MCW and the community partners.

**COMMITMENTS:**

	Grants Awarded <sup>1</sup>	Grant Expenditures <sup>2</sup>	Amount Lapsed	Amount Remaining to be Spent
<u>Grants Awarded from Inception to June 30, 2014:</u>				
Healthier Wisconsin Partnership Program	\$ 46,046	\$ 38,561	\$ 1,275	\$ 6,210
Research and Education Program	<u>123,560</u>	<u>78,733</u>	<u>10,400</u>	<u>34,427</u>
Subtotal	\$ 169,606	\$ 117,294	\$ 11,675	\$ 40,637
<u>Grants Awarded from July 1, 2014 to June 30, 2015:</u>				
Healthier Wisconsin Partnership Program	\$ 2,705	\$ 106	\$ -	\$ 2,599
Research and Education Program	<u>14,121</u>	<u>337</u>	<u>-</u>	<u>13,784</u>
Subtotal	\$ 16,826	\$ 443	\$ -	\$ 16,383
Outstanding commitments, June 30, 2015	<u>\$ 186,432</u>	<u>\$ 117,737</u>	<u>\$ 11,675</u>	<u>\$ 57,020</u>

<sup>1</sup>Reflects grants awarded, net of grant reductions made due to the economic recession that began in December 2007.

<sup>2</sup>Reflects life-to-date expenditures related to grants awarded.

**GENERAL**

**Open Meetings and Public Record Laws Statement**

The MCW Consortium conducts its operations and processes in accordance with the State of Wisconsin's Open Meetings and Public Records laws. Meetings of the MCW Consortium are open to the public, in accordance with the law. Agendas, minutes and documents approved by the MCW Consortium are posted online at <http://www.mcw.edu/Advancing-Healthier-WI-Endowment.htm>.

**Diversity Statement**

The AHW Endowment and the MCW Consortium are subject to, comply with and affirm the Equal Employment Opportunity and Affirmative Action policy of the Medical College of Wisconsin, Inc. The MCW Consortium is committed to optimizing the talents of people of different backgrounds, experiences and perspectives as a means of improving the health of the residents of Wisconsin. The AHW Endowment

will continue to be equally accessible to all qualified persons without regard to their race, religion, color, age, disability, sex, national origin, sexual orientation, marital status, membership in the military reserves, creed, ancestry and arrest or conviction record. This policy represents the AHW Endowment and MCW's commitment to nondiscriminatory practices and affirms its value for fair treatment of all qualified applicants and employees.



Advancing a Healthier Wisconsin Endowment  
Medical College of Wisconsin  
8701 Watertown Plank Road  
Milwaukee, WI 53226-0509  
[www.mcw.edu/AHW](http://www.mcw.edu/AHW)



ADVANCING A HEALTHIER  
WISCONSIN ENDOWMENT